

VETSMALLBIZ Growth Challenge Judging Criteria

Oral Presentation

Presentation Style (35%)

- 1. Materials presented in clear, concise, and Logical and/or sequential form.
- 2. Presentation stayed within time frame.
- 3. Conveyed confidence and professionalism.
- 4. Demonstrated knowledge of industry.
- 5. Responsiveness to judges/Effectively fielded questions.
- 6. Stimulated investor interest and/or ability to maintain judge's interest.
- 7. Visual aids complemented critical plan issues.

Business Plan Summary (35%)

- 1. Product/service clearly described.
- 2. Marketability of product substantiated.
- 3. Company operations clearly described.
- 4. Major risks identified.
- 5. Sales analysis and forecasts clearly presented. Key projections clearly presented (sales, profits, cash flows).
- 6. Capital requirements clearly stated.
- 7. Ability to relate need for the company (meaningful examples, etc.).

The TEAM & Venture Viability (30%)

- 1. Vision: The lead entrepreneur provides clear insight into how the product/market opportunity was identified and assessed.
- 2. Leadership: The lead entrepreneur demonstrates the personal Characteristics necessary to launch and operate this venture.
- 3. Skill: The lead entrepreneur demonstrates the skills and abilities necessary to manage this venture
- 4. Venture Fit: The team possesses the strengths needed by the venture.
- 5. Team Fit: The team demonstrates the cohesion required to perform critical venture top management risks.
- 6. Investment Potential: The business, as led by this team, represents a real investment opportunity in which you would consider investing.







Written Plan Presentation

- 1. Executive Summary (10%) (clear, exciting, and effective as a stand-alone overview of the plan; includes brief description of each succeeding section of the plan; can be read in 5 minutes)
- 2. Company Overview (5%) (presents a vision, history, current status, strategy, goals, Mission and objectives for the business)
- 3. Products or Services (10%) (describes the key features and benefits, current stage of development, proprietary position, and competitive advantages of the product or service)
- 4. Market Analysis (10%) (presents the growth trends and key driving forces of the industry; identifies the key characteristics and needs of the target market(s)/ assesses the competitive environment; demonstrates market acceptance for the product or service)
- 5. Management Team (10%) (provides backgrounds and roles of key individuals' history and ability to work as an effective team; personnel needs; organizational structure)
- 6. Operating Strategies (10%) (addresses the marketing, production R&D, personnel, administrative, and financial strategies for the proposed firm)
- 7. Critical Risks (10%) (Realistically identifies the major internal and external critical risks that could threaten the business and presents viable contingency plans for them.
- 8. Cash Flow Statement (10%) (presents a realistic assessment of cash requirements-inflows and outflows-over a projected 5-year period; cash flows are consistent with operating and marketing strategies outlines in the body of the plan; cash flow information is detailed for first 2 years, quarterly/annually for years 3-5)
- 9. Income Statement (5%) (demonstrates realistic and attractive income potential of the business; the income statement is consistent with the operating and marketing strategies outlined in the body of the plan; income statement information is detailed for first 2 years, quarterly/annual for years 3-5)
- 10. Balance Sheet (5%) (presents a realistic assessment of the working capital and fixed asset requirements of the business; appropriately reflects the projected capital structure of the business-long term debt and equity positions; balance sheet information is projected annually for 5 years)
- 11. Funds Required/Used (5%) (clear and concise presentation of amount, timing, type and use of funds required for venture)
- 12. Offering (10%) (clearly articulates the proposal/terms to investors; identifies what entrepreneur is seeking from debt and/or equity investors; presents a realistic assessment of ROI potential; presents an appropriate deal structure and possible exit scenarios)



